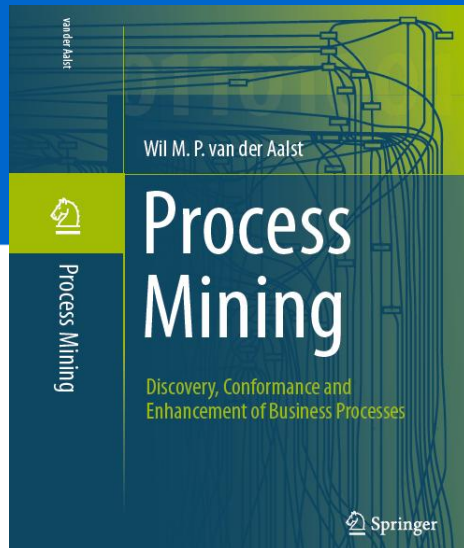


# Process Mining

## How are my systems used and when do they fail?

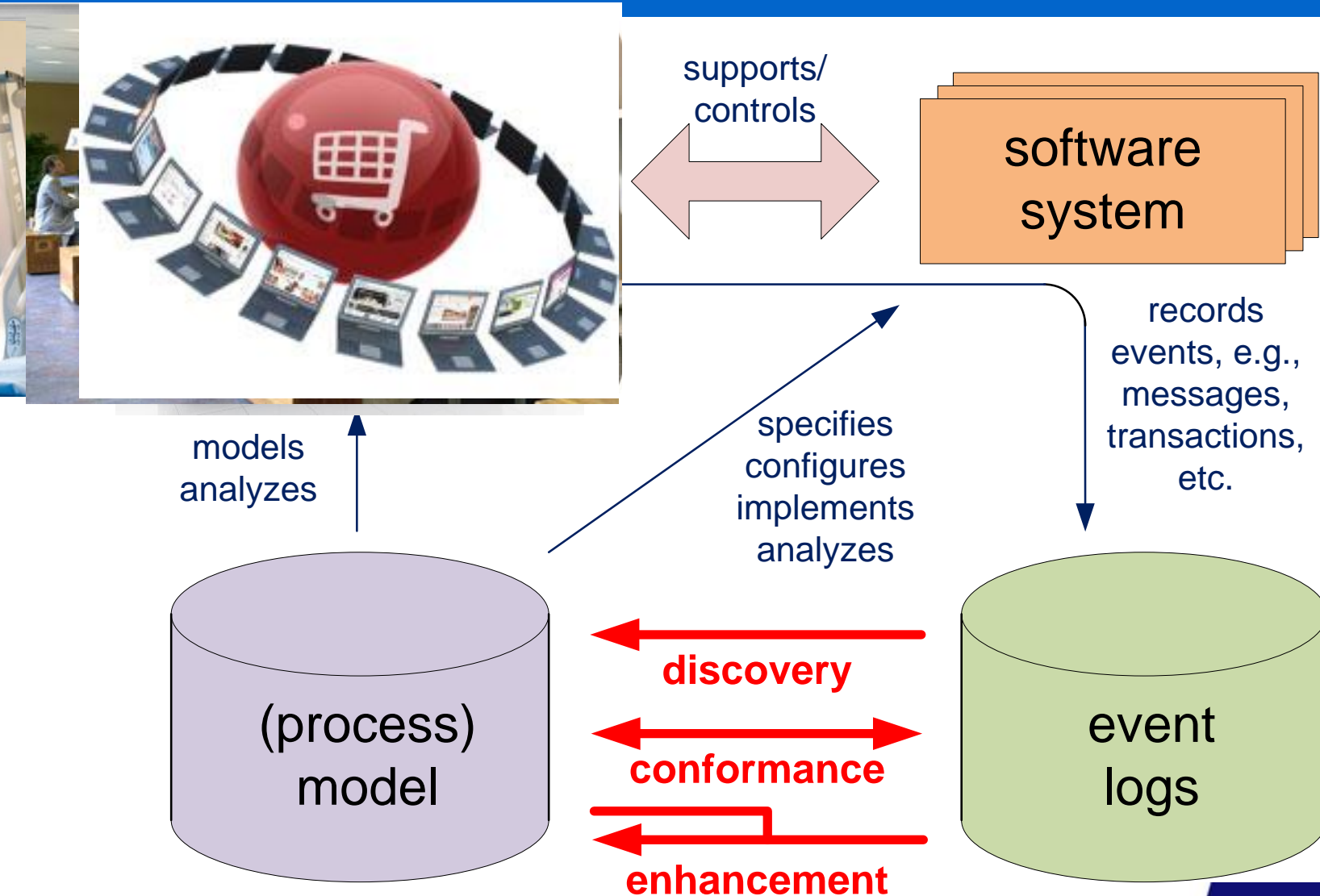
prof.dr.ir. Wil van der Aalst  
[www.processmining.org](http://www.processmining.org)





1. Desire Lines in Big Data
2. On the different roles of (process) models ...
3. Process Mining
4. Example Philips Healthcare
5. Conclusion

# Process Mining



# **Desire Lines in Big Data**



# Big Data

“Enterprises globally stored more than 7 exabytes of new data on disk drives in 2010, while consumers stored more than 6 exabytes of new data on devices such as PCs and notebooks.”

“All of the world's music can be stored on a \$600 disk drive.”

“Indeed, we are generating so much data today that it is physically impossible to store it all. Health care providers, for instance, discard 90 percent of the data that they generate.”

Source: “Big Data: The Next Frontier for Innovation, Competition, and Productivity” McKinsey Global Institute, 2011.



# What Happens in an Internet Minute?



## And Future Growth is Staggering



# Big Data: Even Dilbert and the "pointy-haired boss" know about it ...



<http://dilbert.com/strips/comic/2012-07-29/>









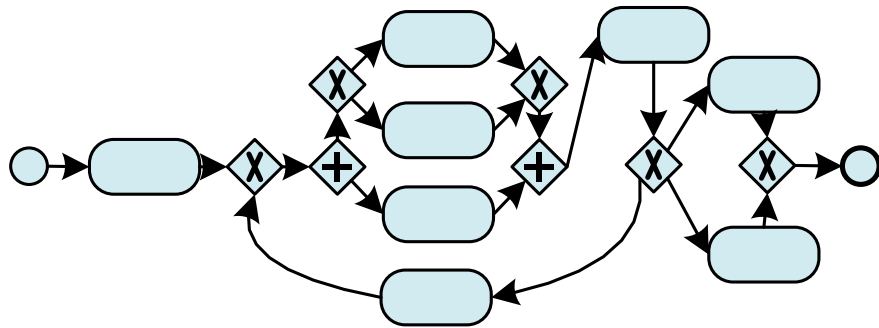
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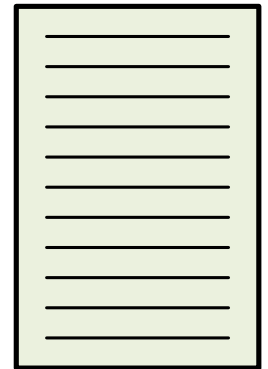
# **On the different roles of (process) models ...**



# Play-Out

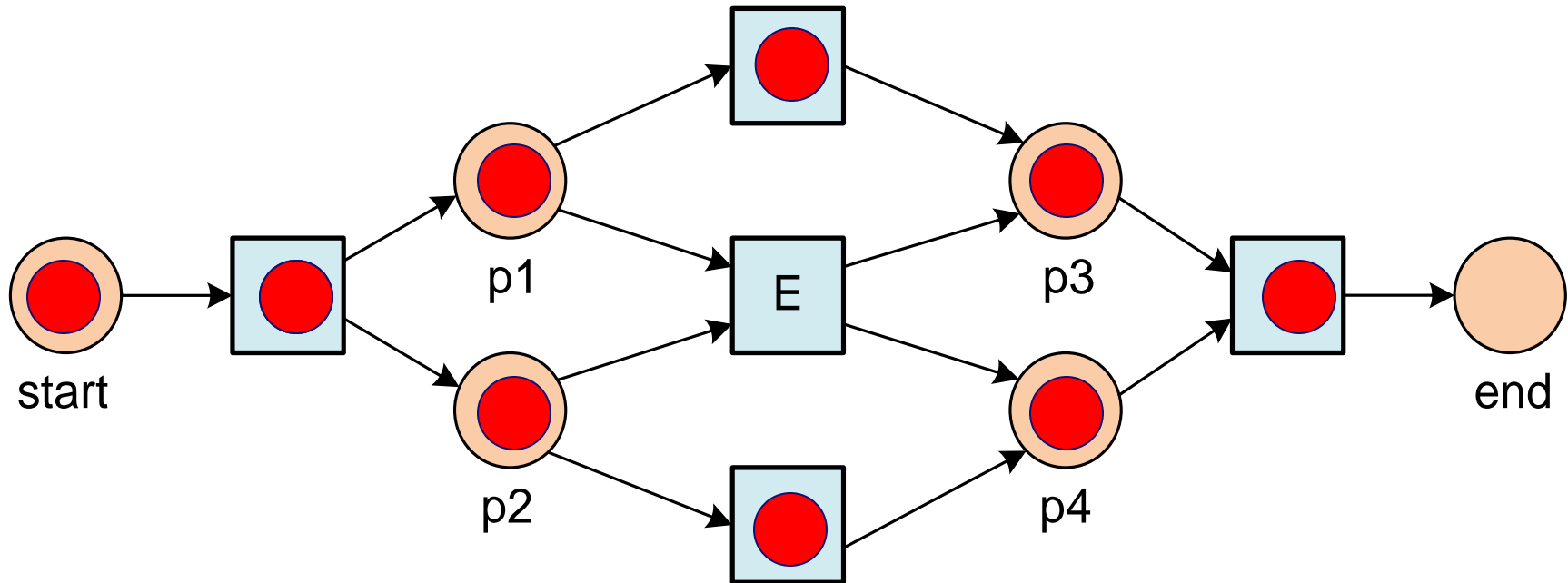


process model



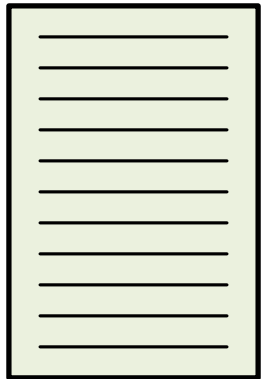
event log

# Play-Out (Classical use of models)

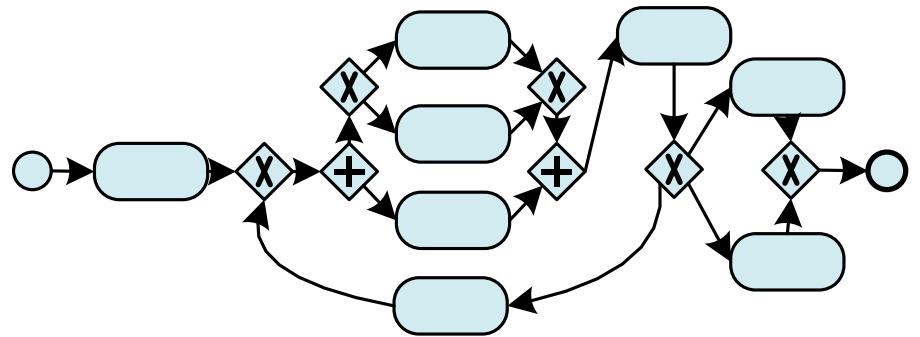
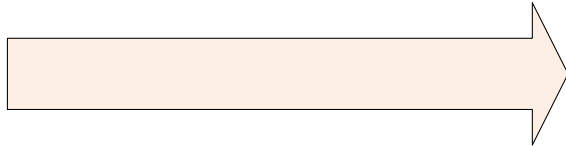


**A B C D**   **A E D**   **A E D**  
   **A B C D**   **A C B D**  
**A C B D**   **A E D**   **A C B D**

# Play-In



event log

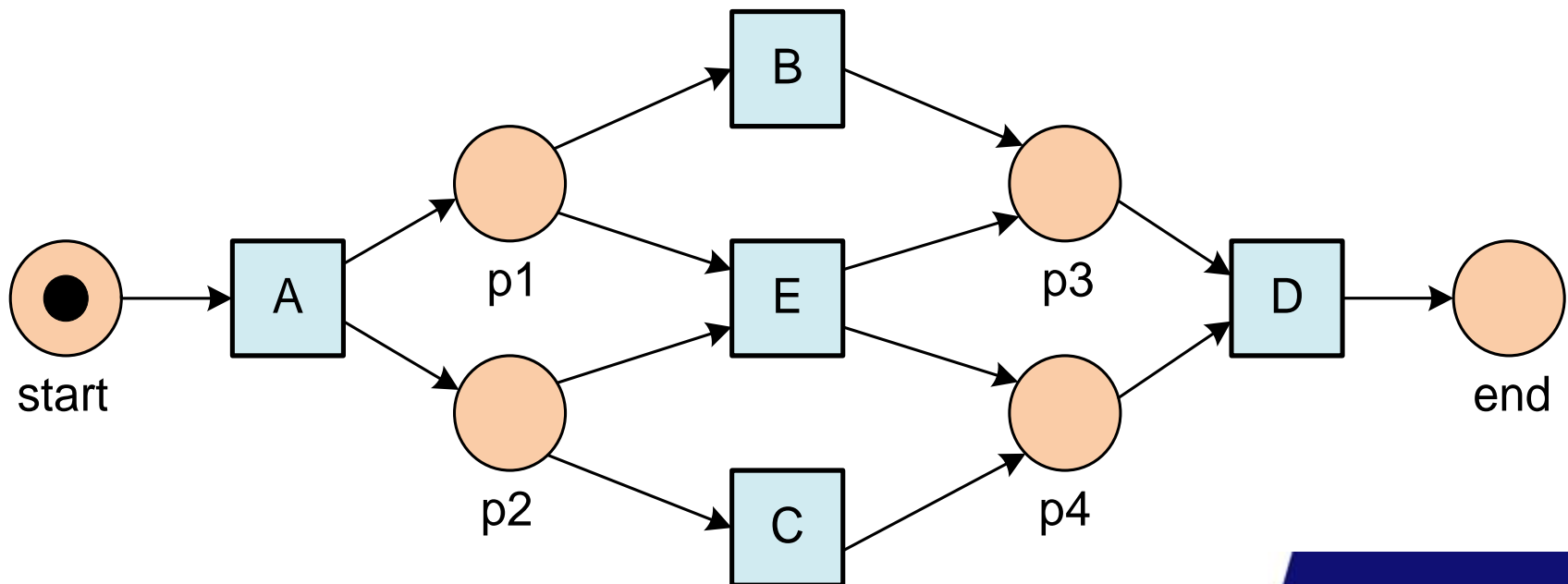


process model



# Play-In

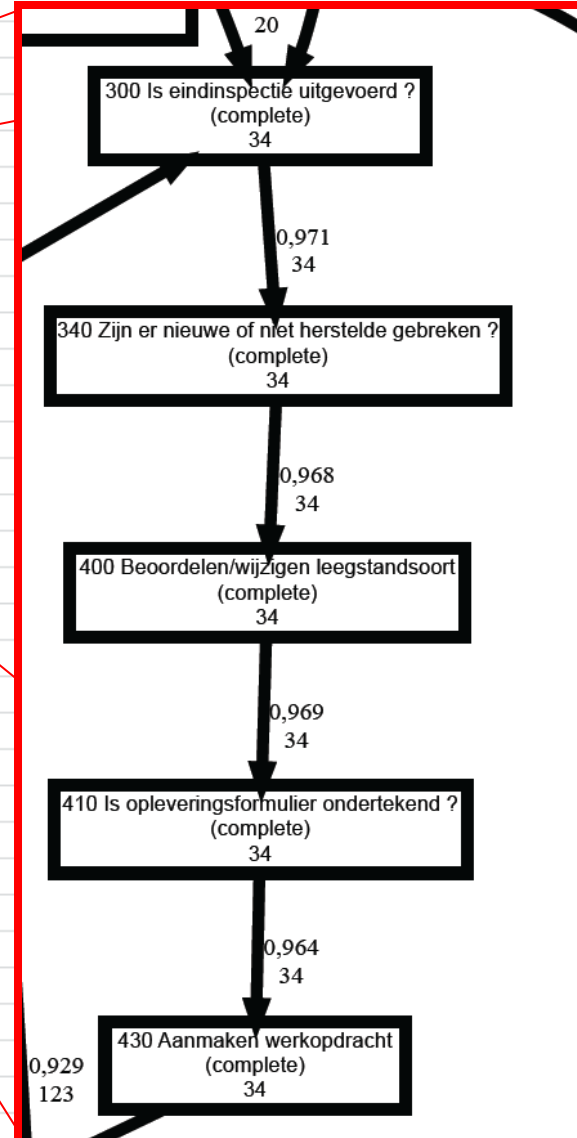
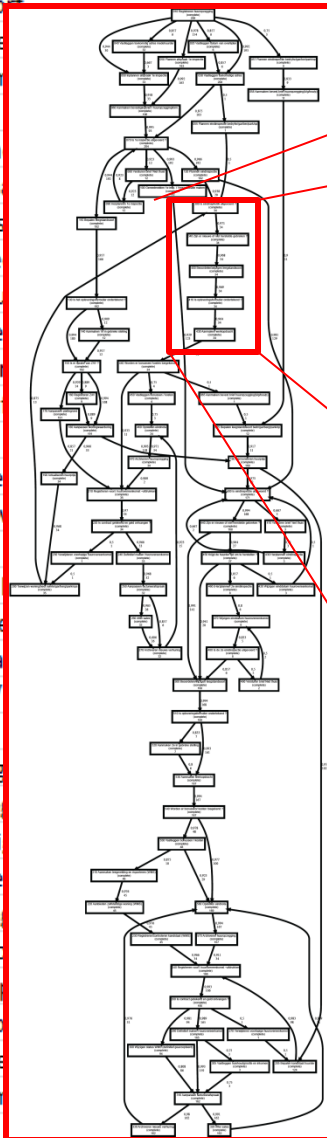
**A B C D      A E D      A E D**  
**A C B D      A B C D      A C B D**  
**A C B D      A E D      A C B D**



# Example Process Discovery

(Vestia, Dutch housing agency, 208 cases, 5987 events)

117315	110 Bepalen leegstandsoort	16.05.2007 14:06:23
117315	120 Plannen eindinspectie	16.05.2007 14:36:01
117315	130 Is het opleveringsform	23.05.2007 09:41:40
117315	150 Is er sprake van ZAV ?	23.05.2007 09:41:51
117315	170 Aanpassen plattegron	23.05.2007 11:57:18
117315	180 Aanpassen woningwa	23.05.2007 09:42:37
117315	190 Actualiseren huurprijs	23.05.2007 09:48:23
117315	200 Toewijzen woning/be	23.05.2007 09:48:29
117315	210 Registreren voorl. hu	10.09.2007 16:24:36
117315	220 Is contract getekend e	11.09.2007 14:56:18
117315	240 Definitief maken Huu	31.03.2008 16:17:12
117315	250 Aanpassen factureera	09.09.2008 15:39:59
117315	260 After sales	09.09.2008 16:51:24
117315	270 Archiveren nieuwe ve	10.09.2008 07:52:08
117315	300 Is eindinspectie uitgev	07.06.2007 14:47:04
117315	340 Zijn er nieuwe of niet	07.06.2007 14:47:06
117315	400 Beoordelen/wijzigen	07.06.2007 14:51:16
117315	410 Is opleveringsformulie	07.06.2007 14:51:26
117315	430 Aanmaken werkopdra	11.06.2007 09:21:39
117315	440 Worden er bonussen/	11.06.2007 09:21:49
117315	460 Opstellen eindnota	08.08.2007 16:18:26
117315	470 Archiveren huuropzeg	09.08.2007 14:42:23
119763	010 Registreren huuropze	09.05.2007 11:19:14
119763	030 Vastleggen toekomst	09.05.2007 12:25:01
119763	050 Inplannen afspraak 1e	09.05.2007 11:59:52
119763	060 Aanmaken bevestigin	09.05.2007 12:31:57
119763	070 Is 1e inspectie uitgev	16.05.2007 13:04:26
119763	100 Gereedmelden 1e ins	16.05.2007 13:43:39
119763	110 Bepalen leegstandsoo	16.05.2007 13:43:28
119763	120 Plannen eindinspectie	16.05.2007 13:42:58
119763	130 Is het opleveringsform	16.05.2007 13:34:49
119763	150 Is er sprake van ZAV ?	16.05.2007 13:34:56



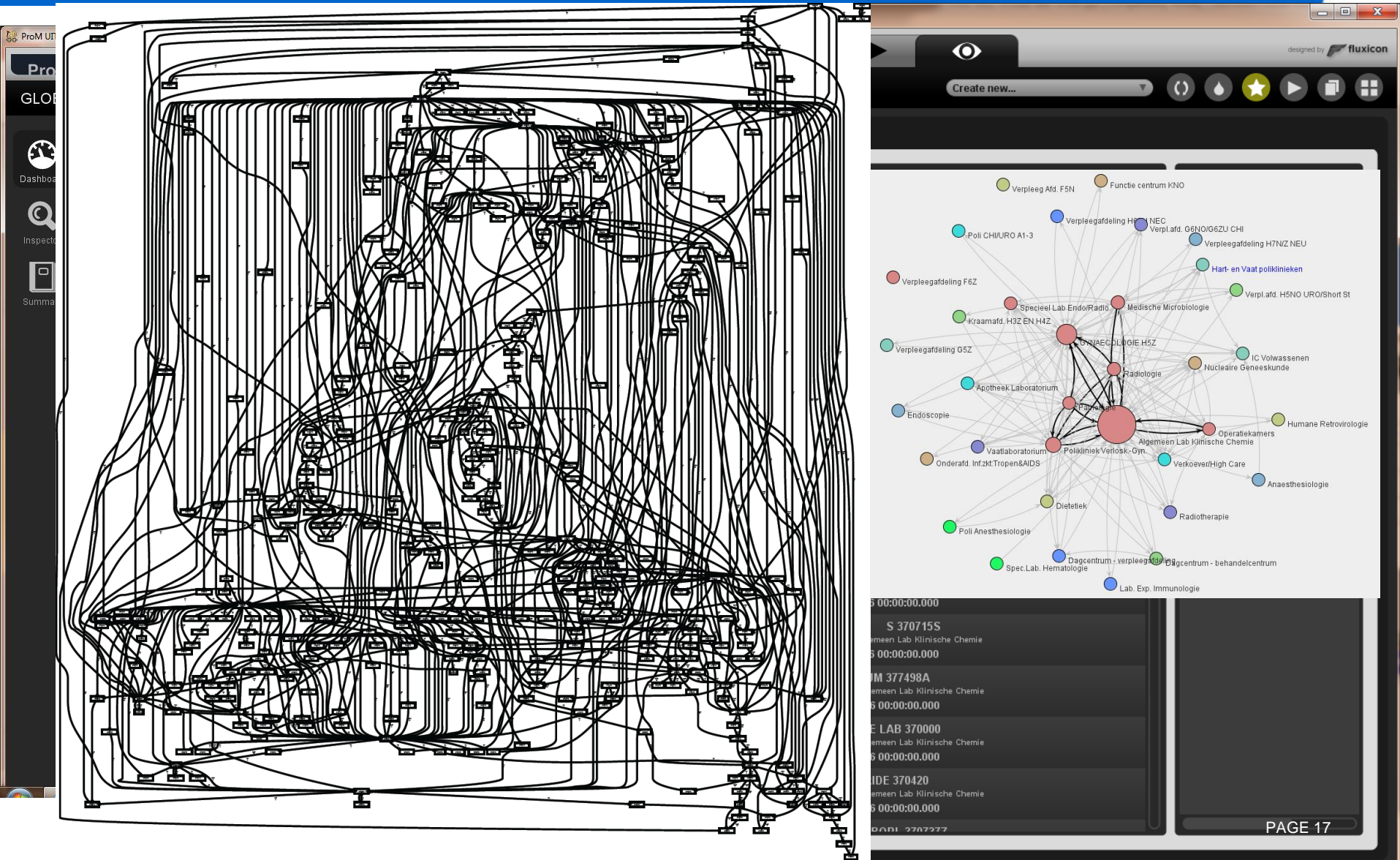
**(ASML, test process lithography systems, 154966 events)**



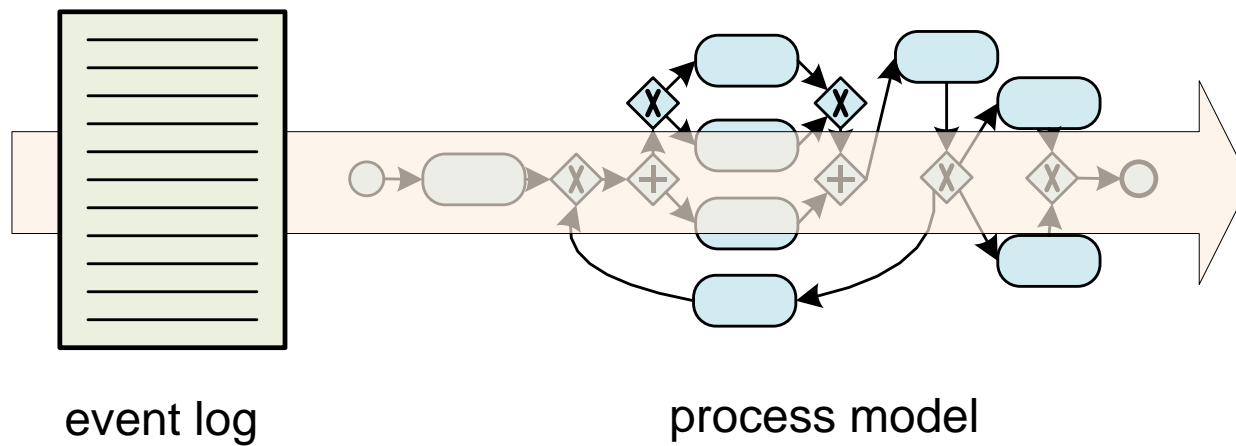


# Example Process Discovery

(AMC, 627 gynecological oncology patients, 24331 events)



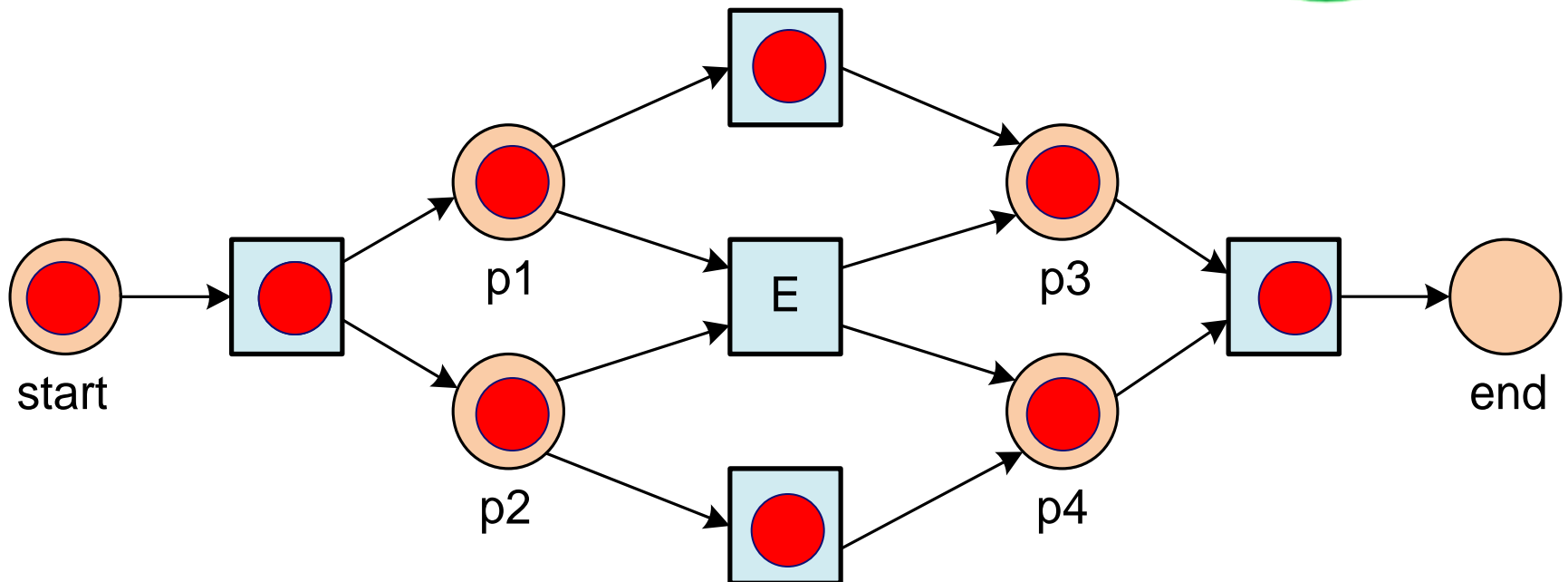
# Replay



- extended model showing times, frequencies, etc.
- diagnostics
- predictions
- recommendations

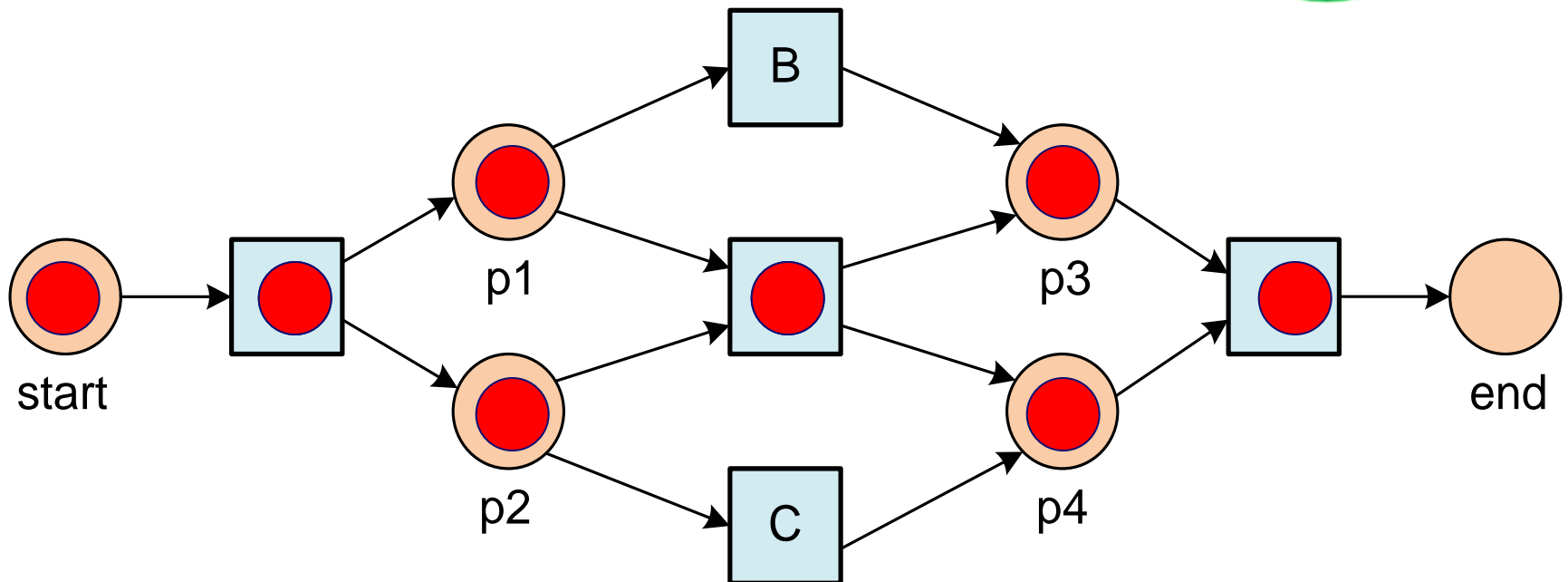
# Replay

**A B C D**



# Replay

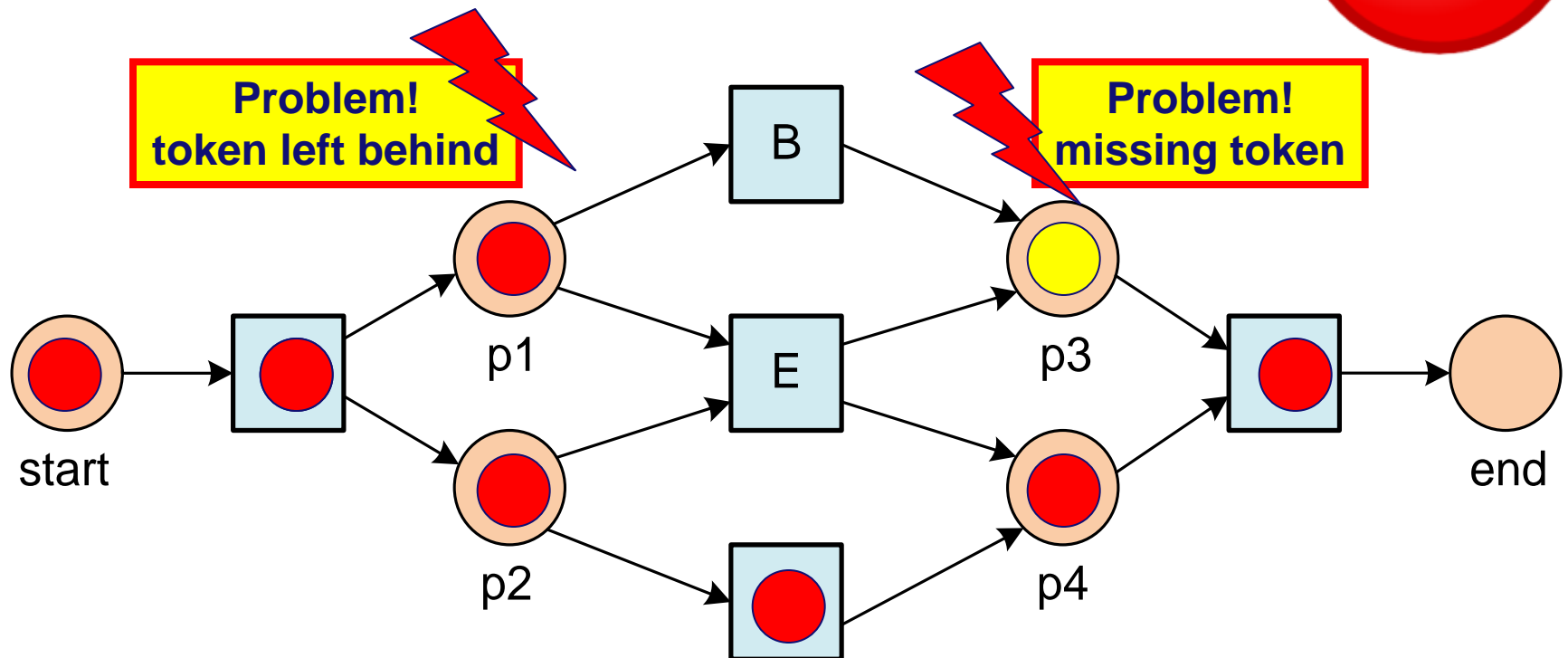
A E D

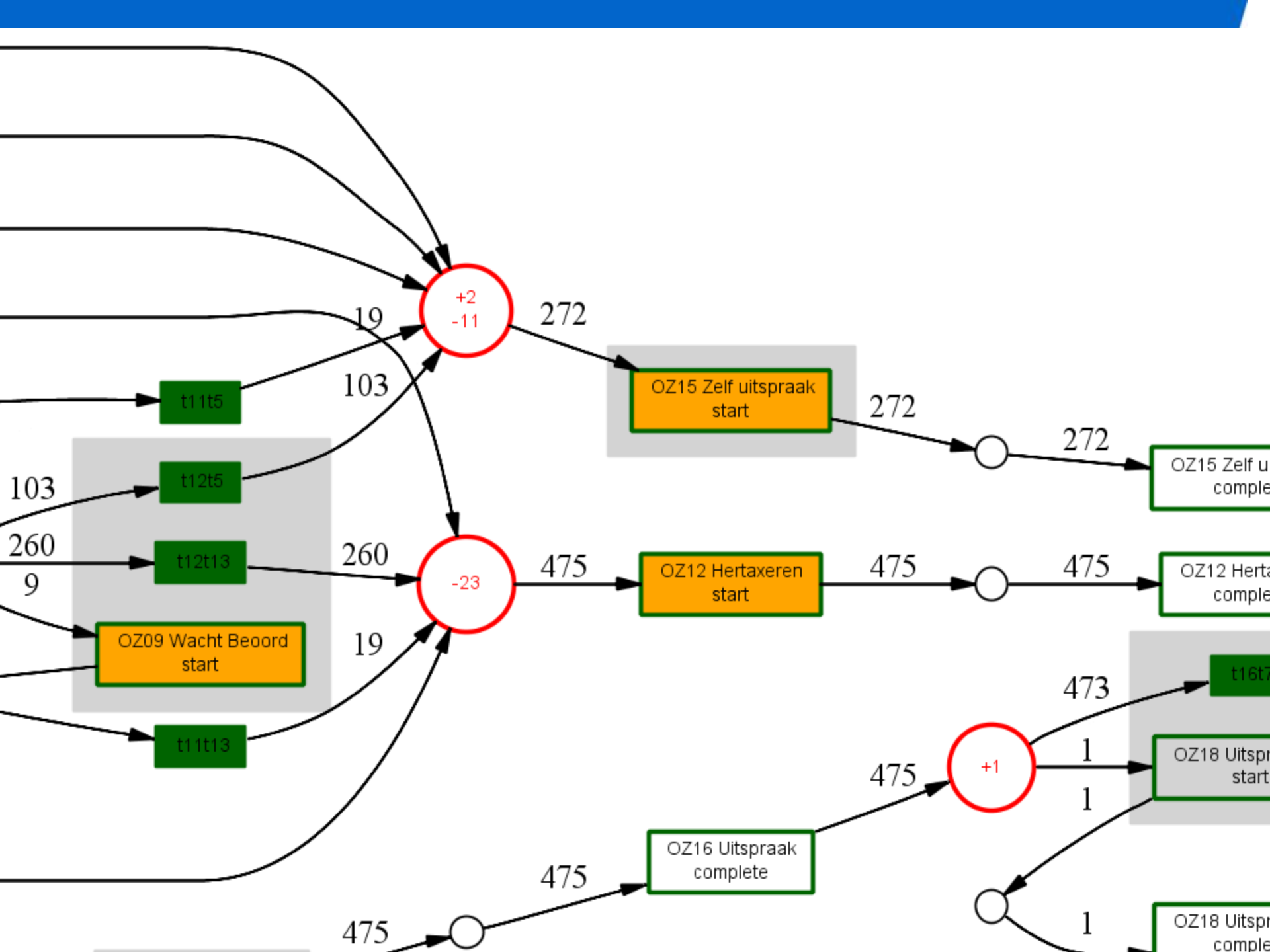




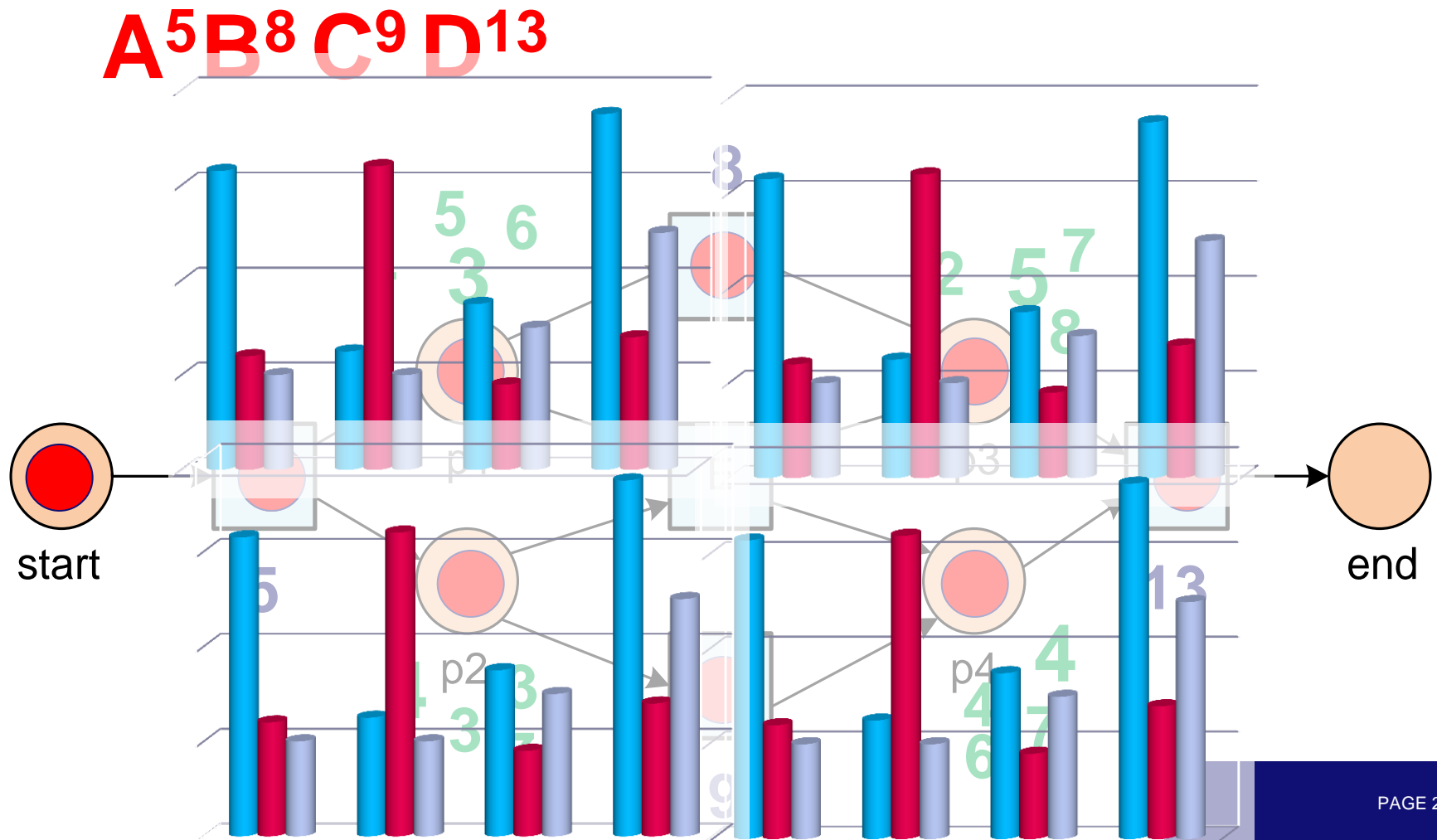
# Replay can detect problems

**A C D**



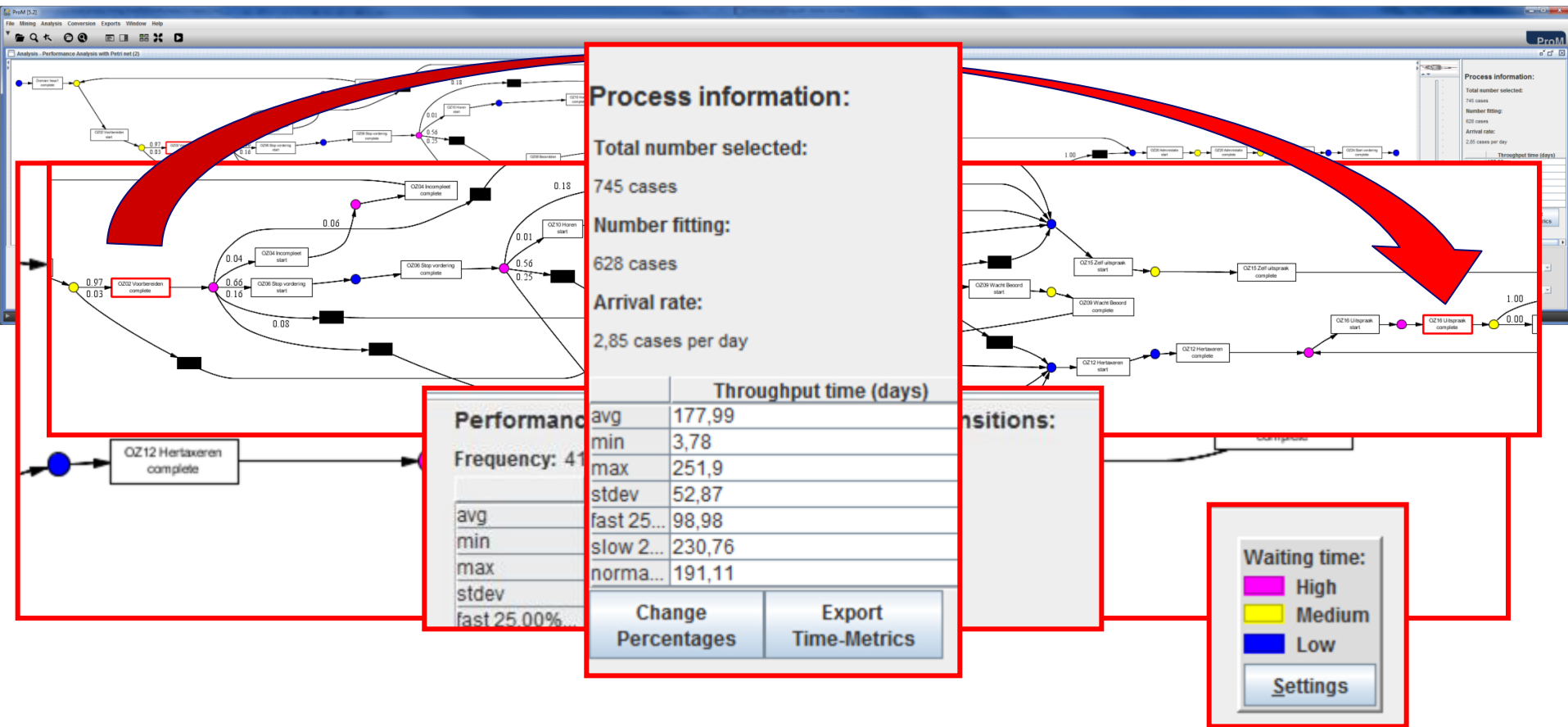


# Replay can extract timing information



# Performance Analysis Using Replay

(WOZ objections Dutch municipality, 745 objections, 9583 event,  $f=0.988$ )

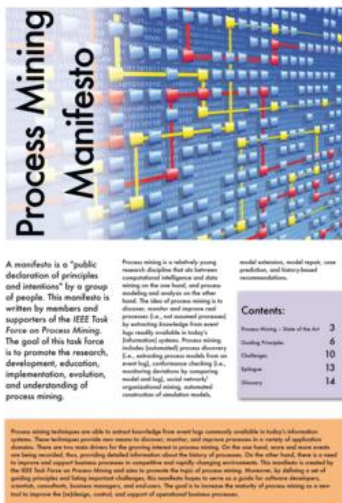


# Process Mining



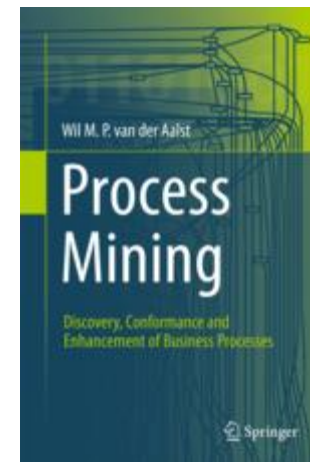
# Advances in Process Mining

- Many process discovery and conformance checking algorithms and tools are available (cf. the various **ProM** packages).
- Also commercial software based on these ideas:  
**Disco (Fluxicon), Reflect (Futura/Percentive), BPMOne (Pallas Athena/Perceptive), ARIS Process Performance Manager (Software AG), Futura Reflect (Futura Technology), Interstage Automated Process Discovery (Fujitsu), QPR ProcessAnalyzer/Analysis (QPR Software), flow (fourspark), Discovery Analyst (StereoLOGIC), etc.**
- We applied process mining in over 100 organizations.

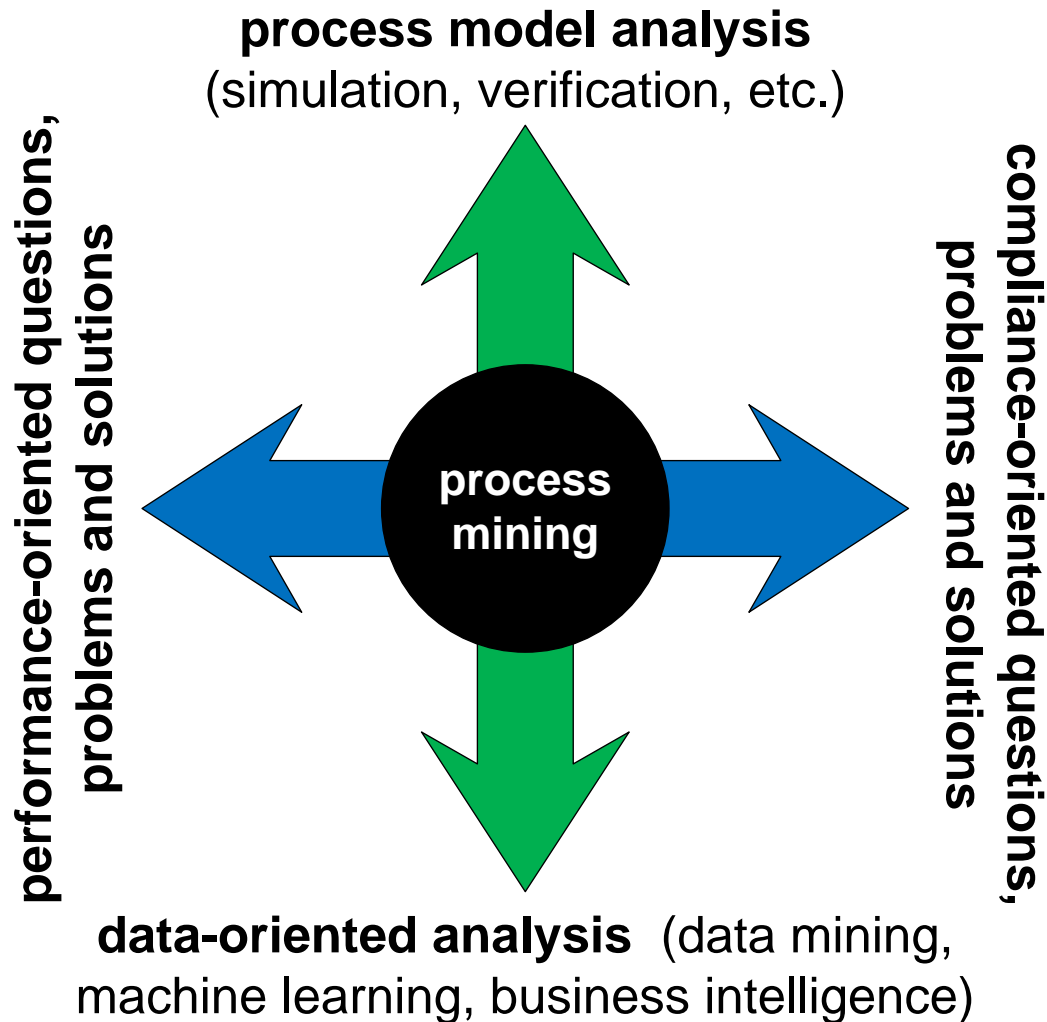


More than 75 people involving more than 50 organizations created the **Process Mining Manifesto** in the context of the **IEEE Task Force on Process Mining**.

Available in 13 languages



# Missing link





# Process Discovery (small selection)

automata-based learning

distributed genetic mining

heuristic mining

language-based regions

genetic mining

state-based regions

stochastic task graphs

LTL mining

fuzzy mining

neural networks

mining block structures

hidden Markov models

$\alpha$  algorithm

multi-phase mining

conformal process graph

$\alpha\#$  algorithm

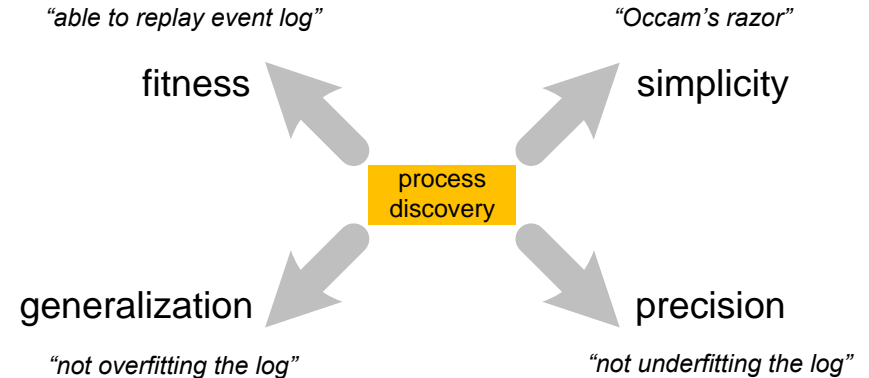
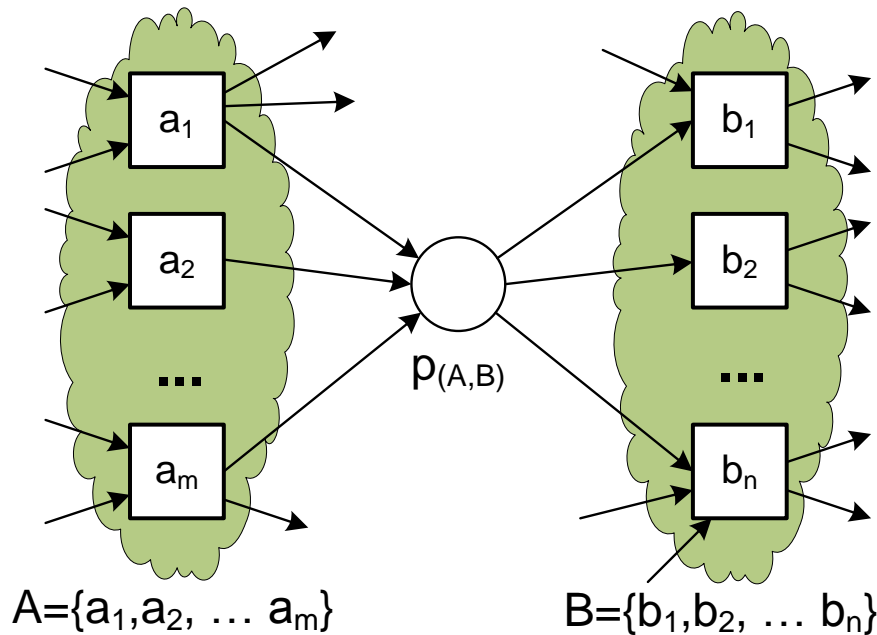
partial-order based mining

ILP mining

$\alpha++$  algorithm



# Petri net view: Just discover the places ...



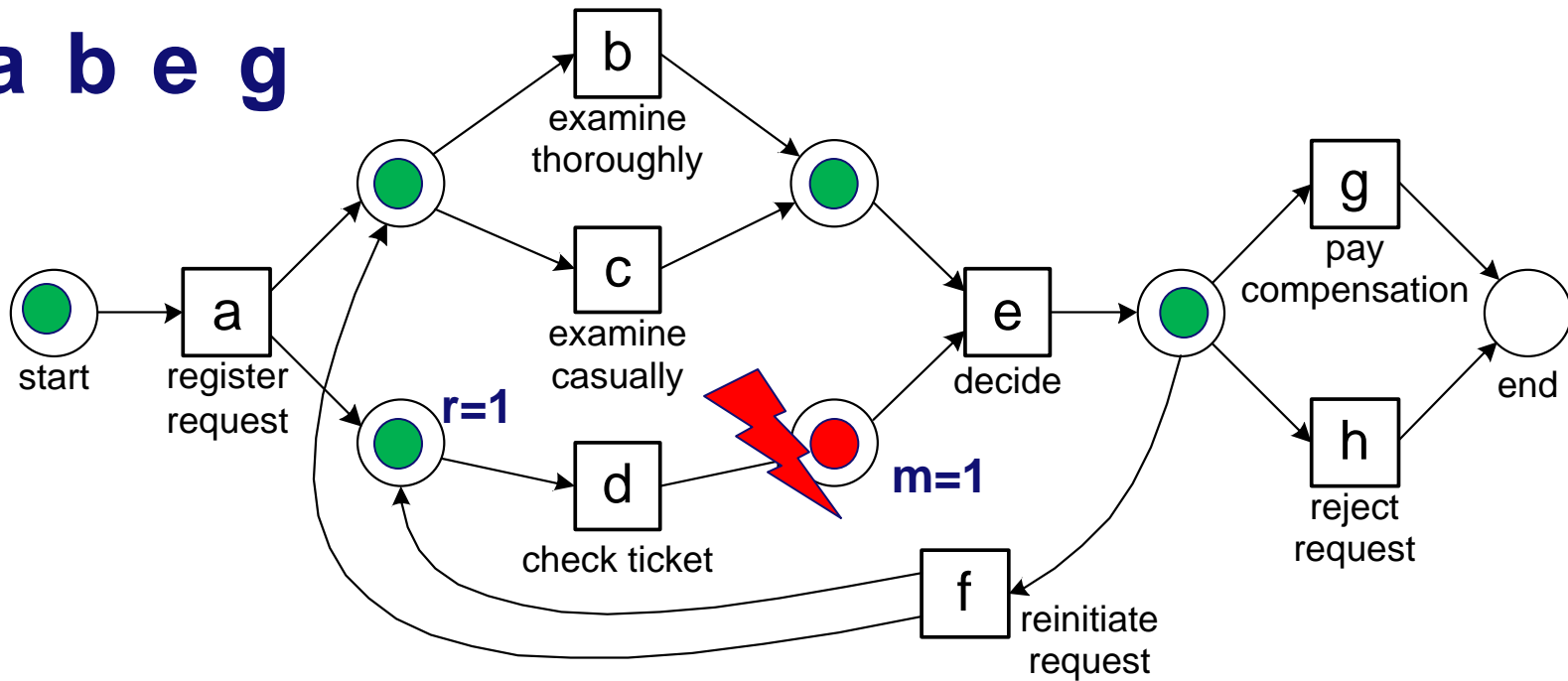
## Adding a place limits behavior:

- overfitting  $\approx$  adding too many places
- underfitting  $\approx$  adding too few places

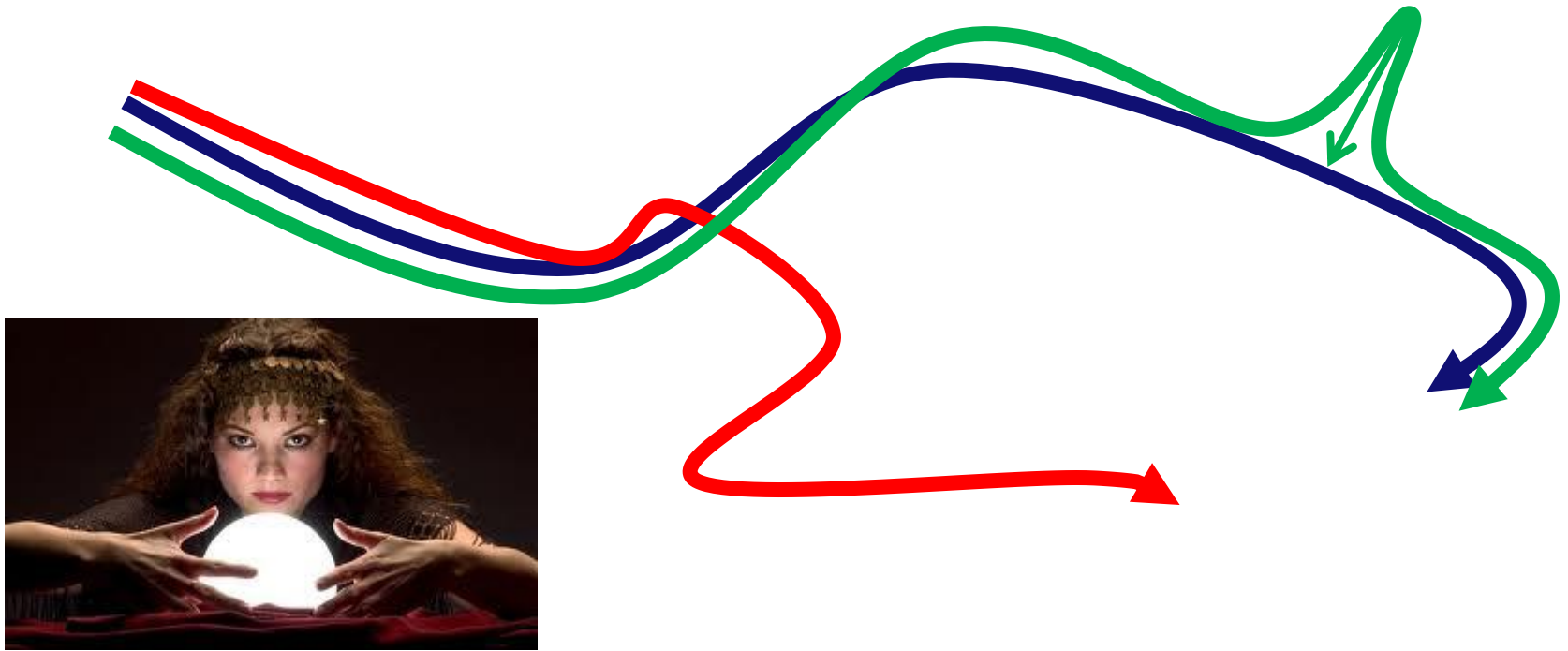


# Replaying trace “abeg”

**a b e g**



$$fitness(\sigma, N) = \frac{1}{2} \left( 1 - \frac{1}{6} \right) + \frac{1}{2} \left( 1 - \frac{1}{6} \right) = 0.83333$$

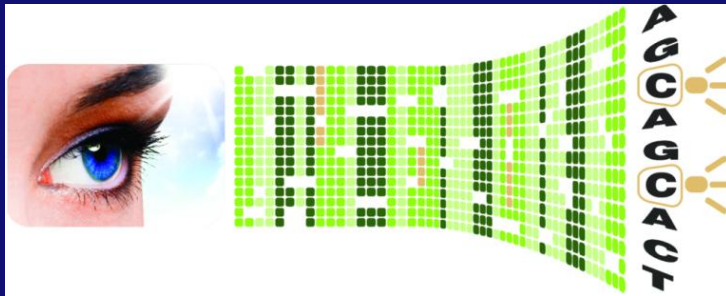


## **Alignments are essential!**

- **conformance checking to diagnose deviations**
- **squeezing reality into the model to do model-based analysis**
- **not just control-flow (also data, resources, time, ...) !**
- **also at run-time (predictions and recommendations) !**

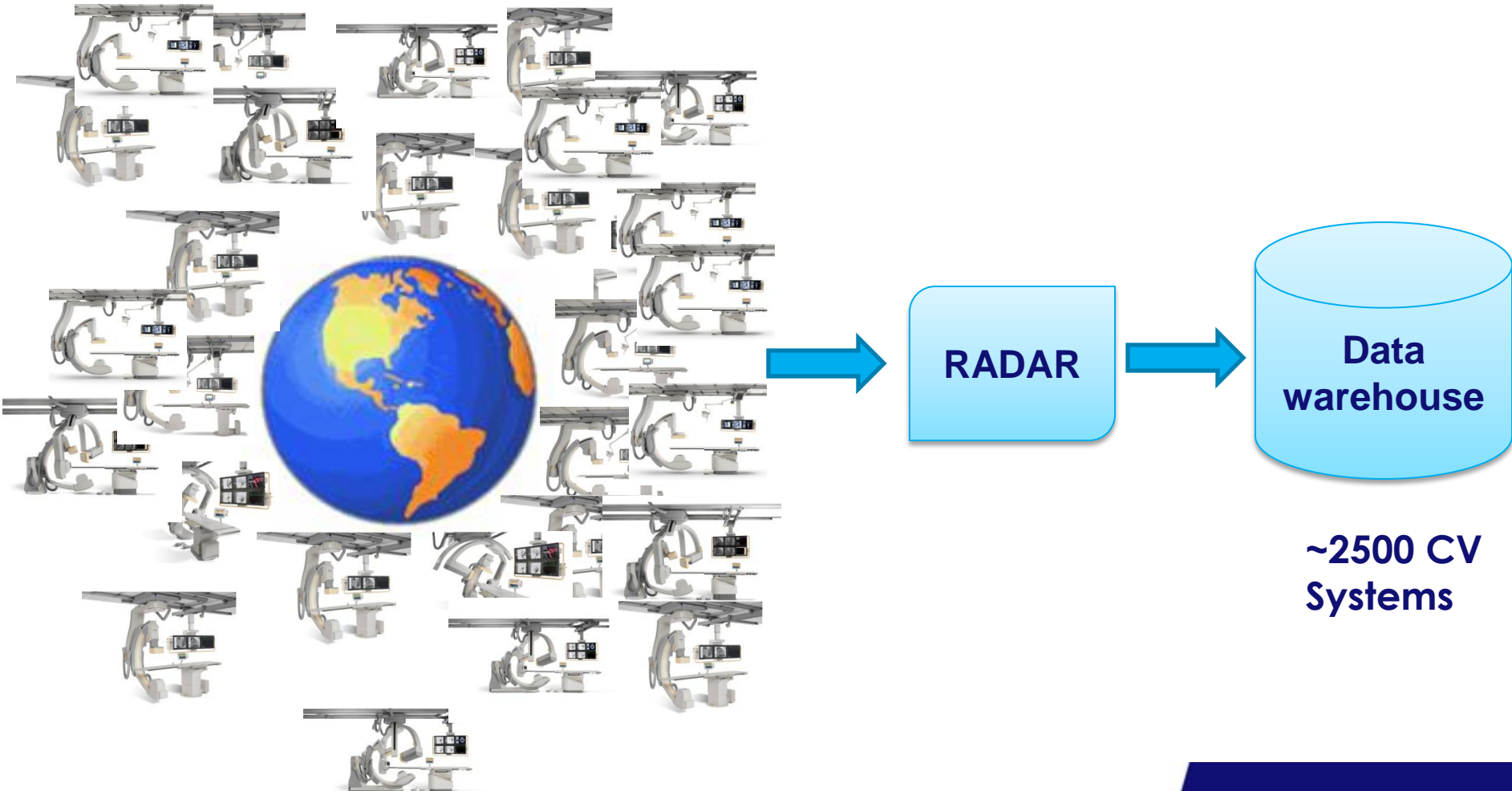
# Example Philips Healthcare

(work of JC Bose)





# Data Collection Process



# What is Being Logged?

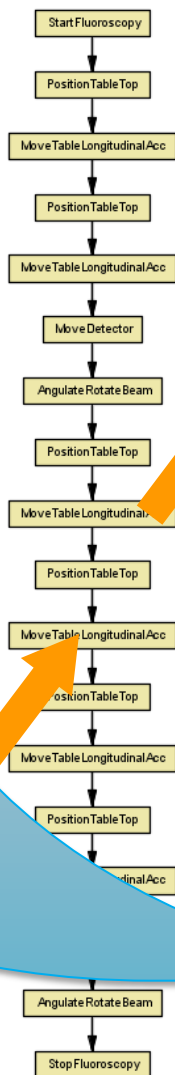
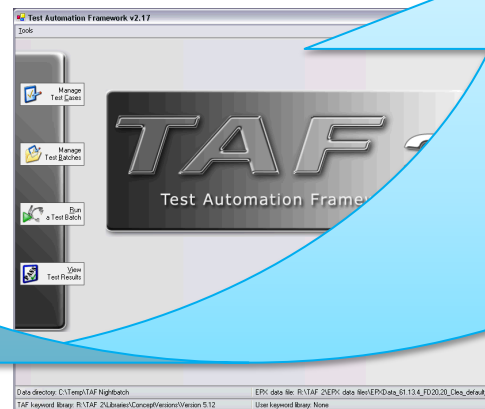
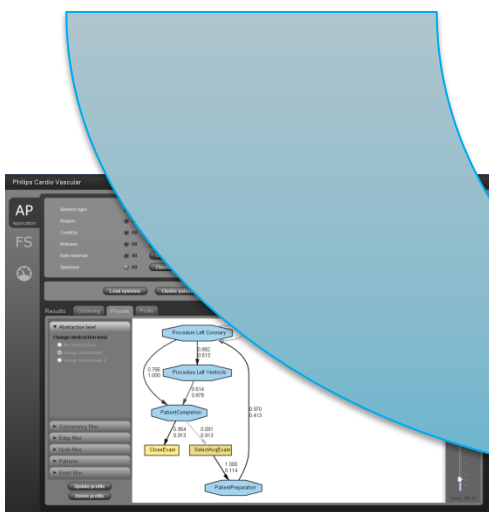
- Errors
- Warnings
- Information
- User commands
- Run information



# Challenges

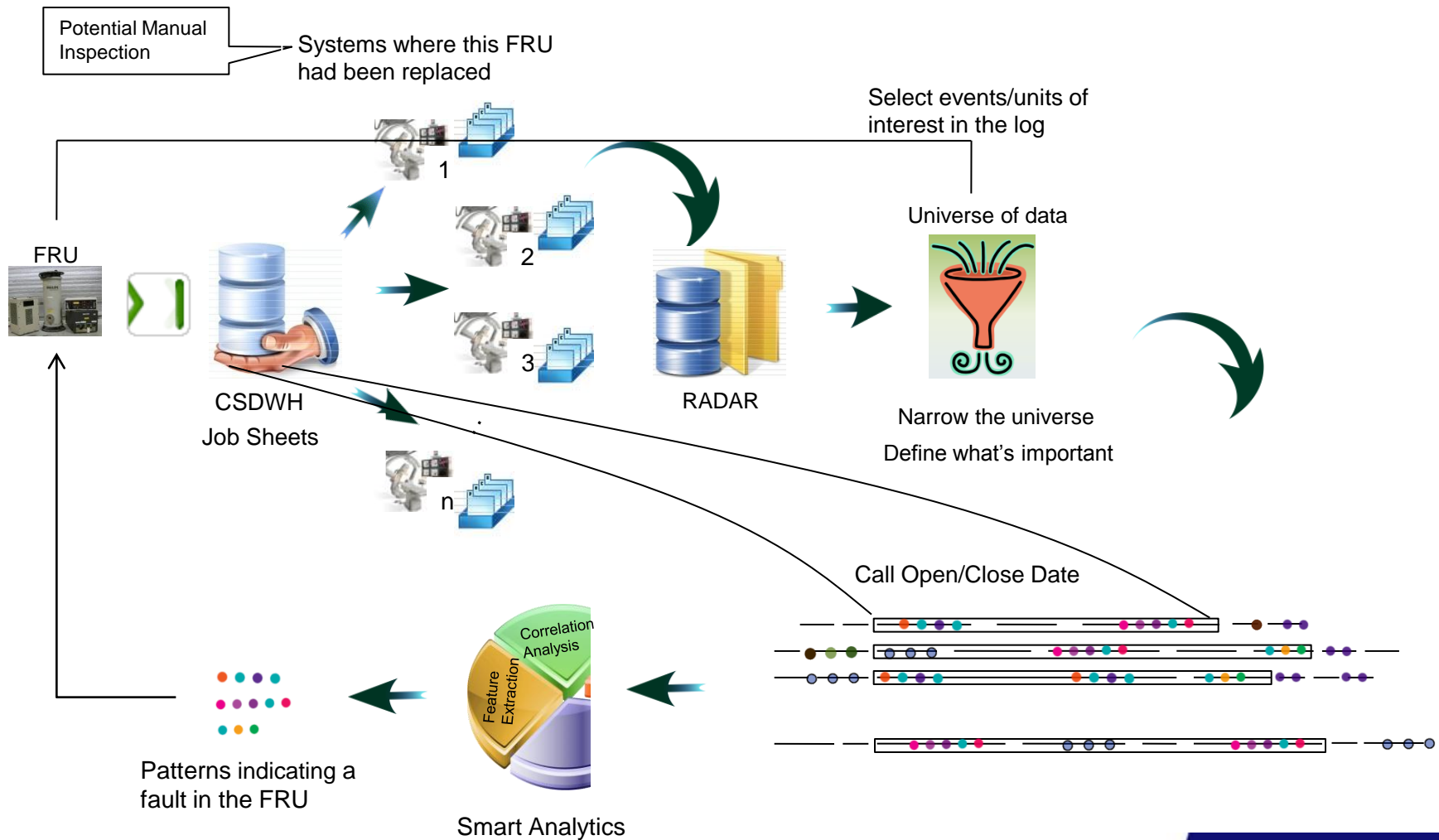
- **Event Granularity**
  - Fine grained and too detailed
  - Often differs from the granularity at which an end-user/analyst is interested in
  - Lack of any standard/guideline on logging specifications
- **Case Heterogeneity**
  - Heterogeneous mix of usage scenarios
  - Wide range of functionality and flexibility in usage
- **Voluminous Data**
  - Hundreds of events can be triggered within a short span of time (even within a second)
  - Challenges the availability and scalability of analysis techniques
- **Unreliable Timestamps**
  - Ordering of events is not always reliable
  - An outcome of the current logging mechanism
    - Local clocks and local buffers
  - Clocks are not synchronized
- **Scoping**
  - Single log file captures *everything* related to a particular system on a single day
  - Appropriate scoping is essential based on the perspective of analysis

## Hospital

[illegible]

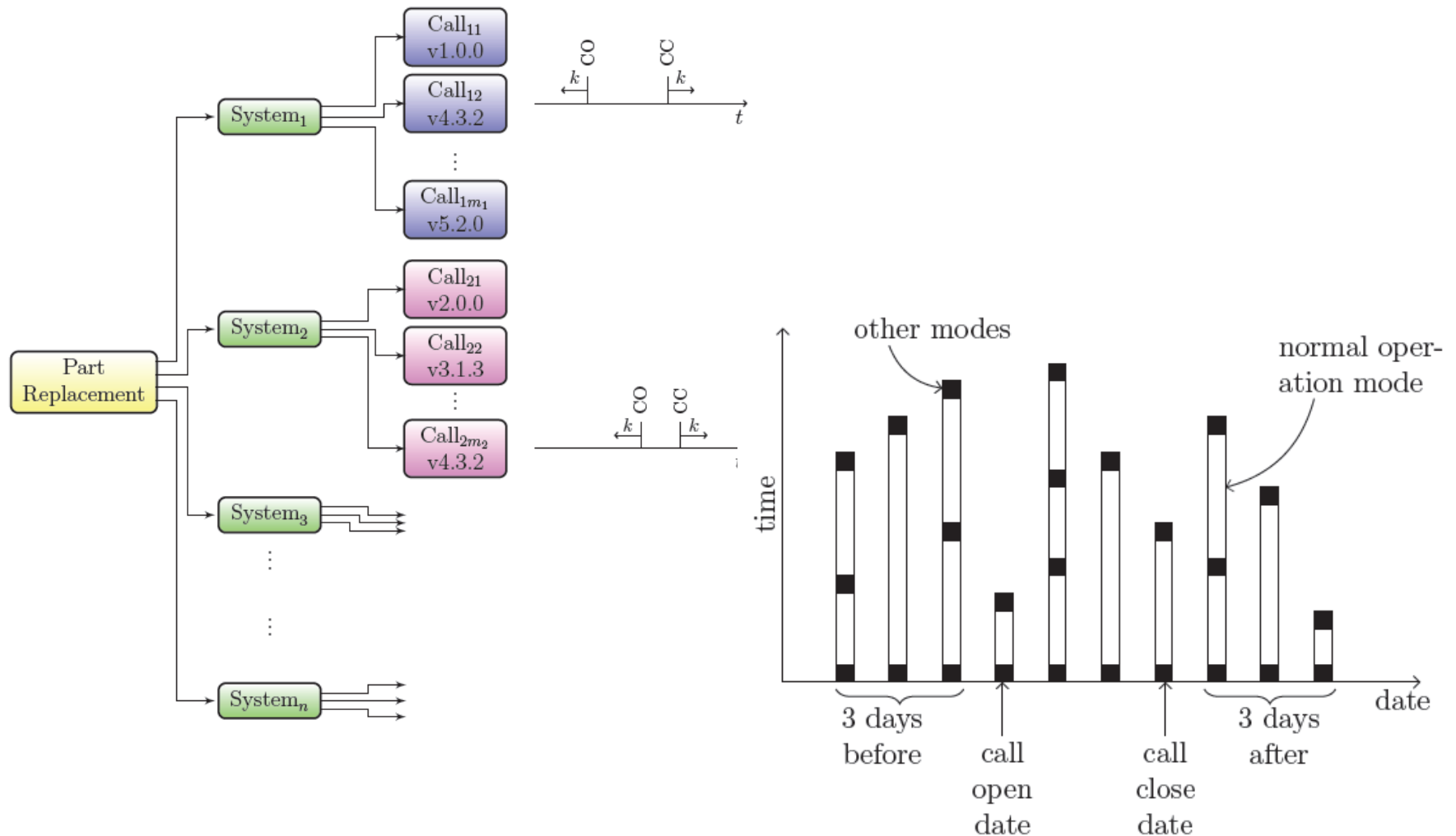


# Signature Discovery

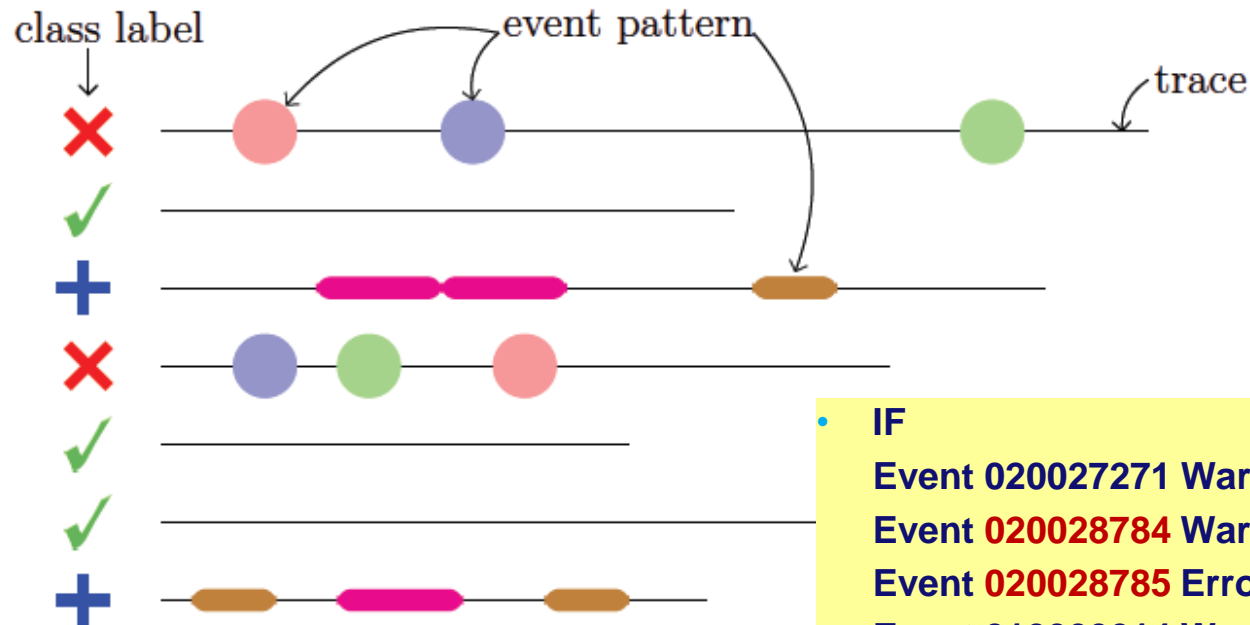




# Building a classification problem

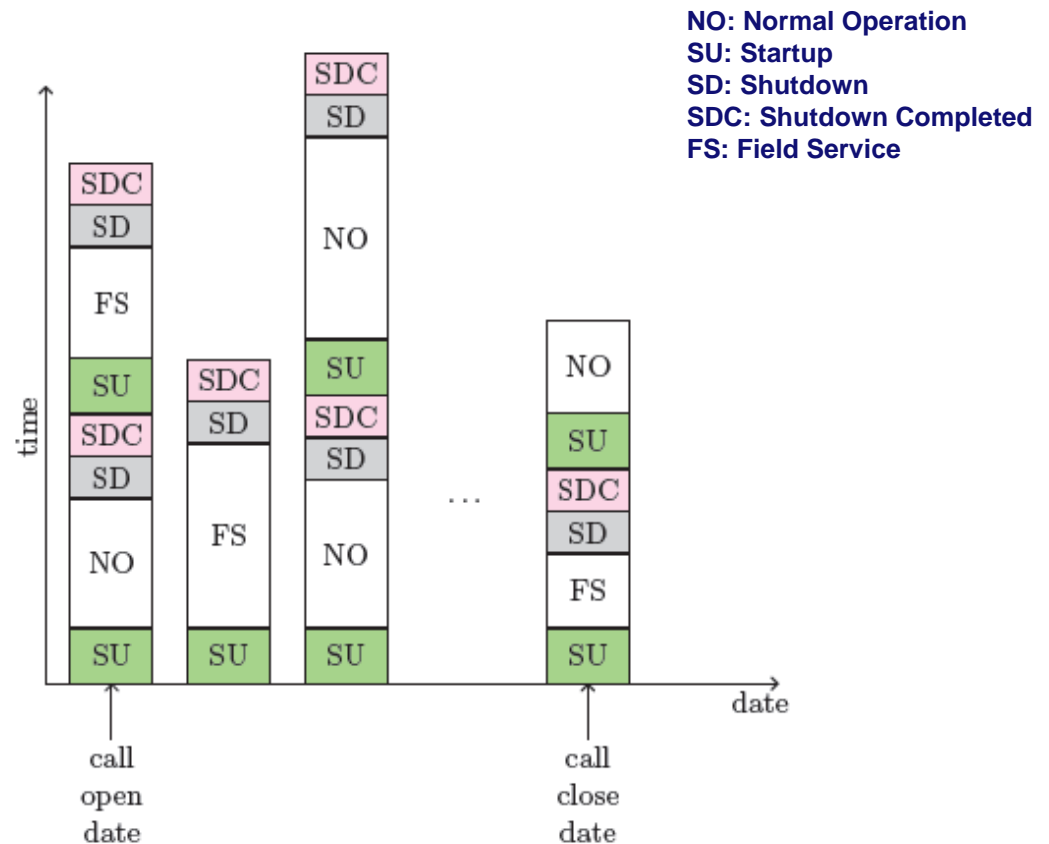
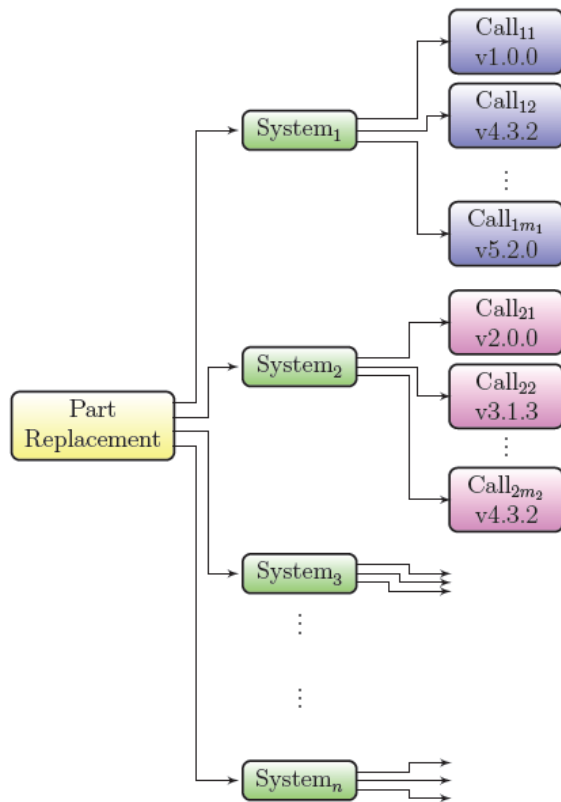


# Signature Discovery



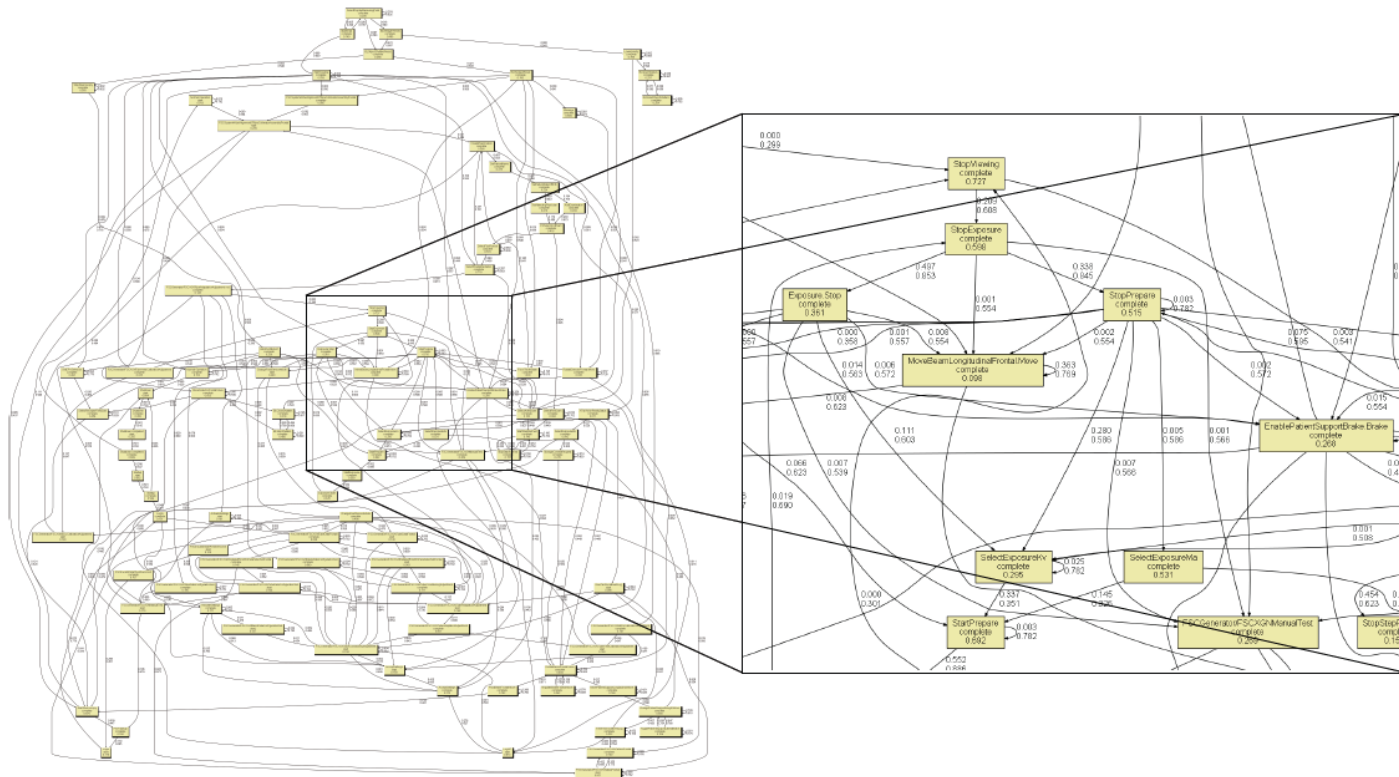
- IF  
Event 020027271 Warning from X-Ray Control AND  
Event **020028784** Warning from X-Ray Control AND  
Event **020028785** Error from X-Ray Control AND  
Event 010000014 Warning from X-Ray Generator AND  
Event 510032788 Error from Acquisition
- OR  
Event 020027271 Warning from X-Ray Control AND  
Event **020028786** Warning from X-Ray Control AND  
Event **020028787** Error from X-Ray Control AND  
Event 010000014 Warning from X-Ray Generator AND  
Event 510032788 Error from Acquisition

# Field Service Engineer Workflow Analysis

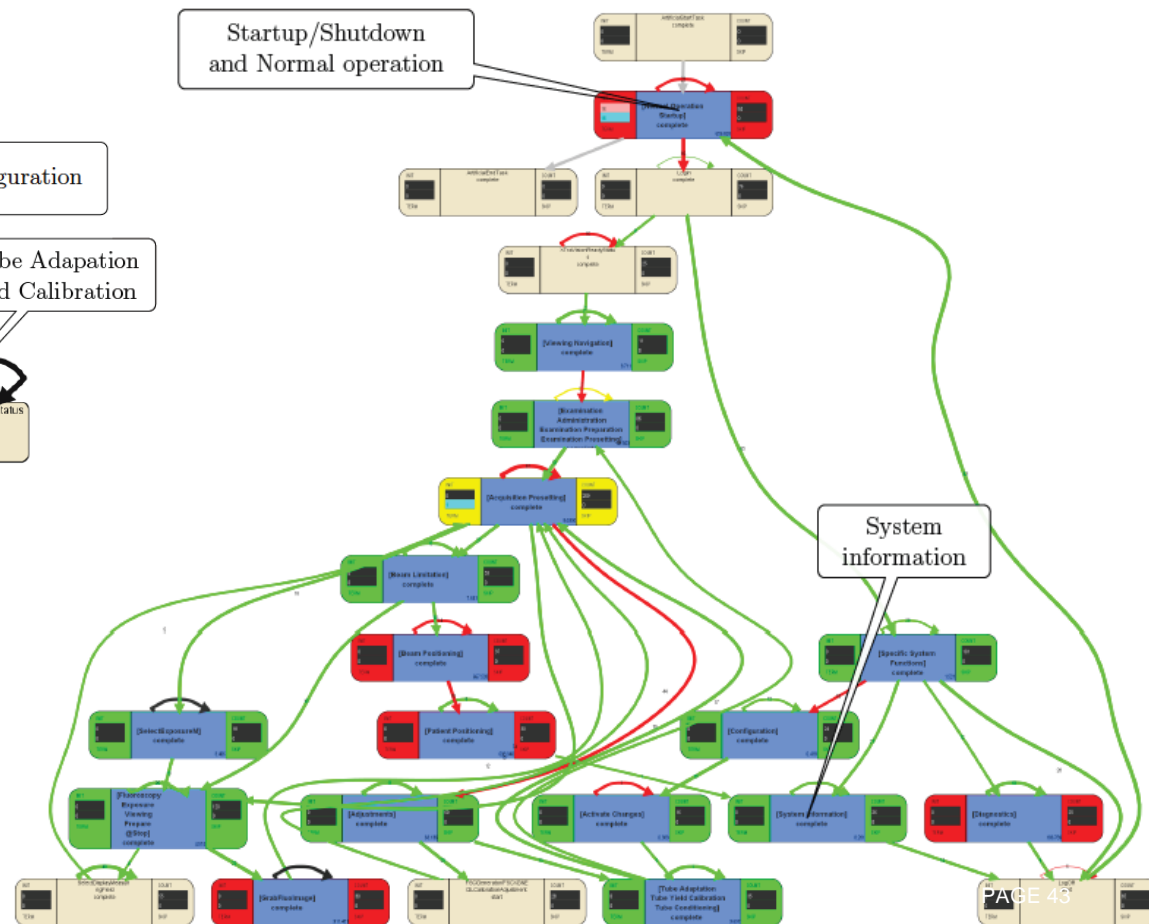
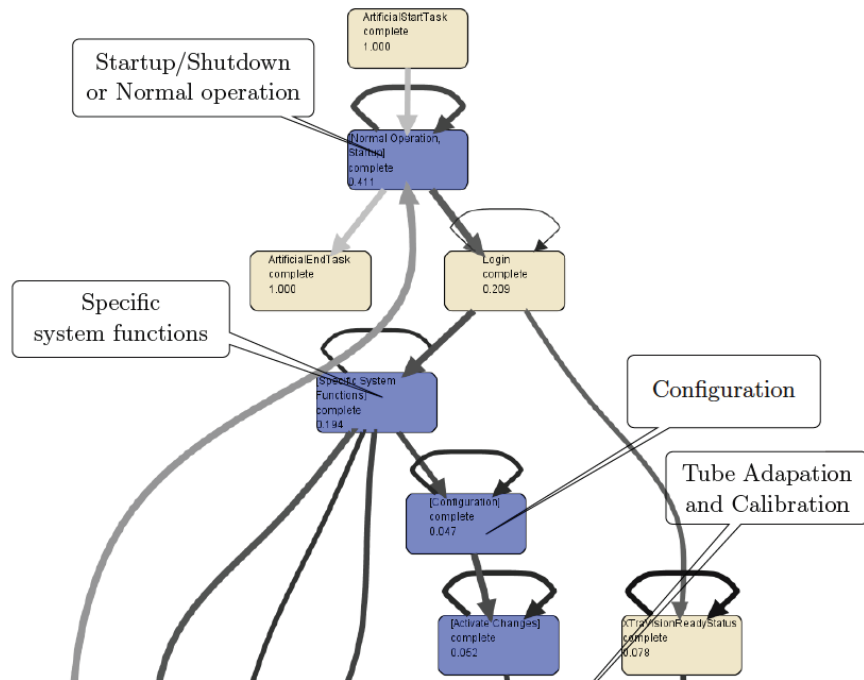


# Conformance Checking and Discovering the Actual Workflow

- **Many deviations between instructions and real work of engineers.**
- **Event data are not at the right abstraction level.**



# Using abstractions and time information

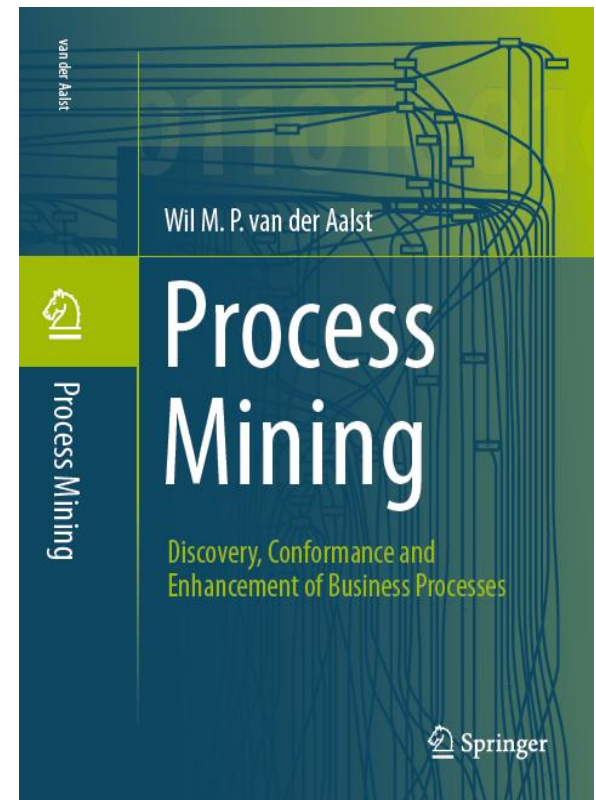




# Conclusion

# Conclusion

- Process Mining (PM): connecting event data and process models
- PM shows how systems are really being used.
- PM can be used for conformance checking and discovery.
- There are mature PM tools (e.g., ProM, Disco, Reflect).
- If there is enough high-quality data, PM can also be used for prediction and recommendation.
- Interested: Contact us!



[www.processmining.org](http://www.processmining.org)